

Support for the Development of Thematic Manuals under the Strategic Guidance Framework for International Policing

(a) Brief description of the project

The Security Council has recognized that effective implementation of peacekeeping mandates is contingent upon, amongst others, policy, planning, and operational guidelines. The Strategic Guidance Framework for International Policing (SGF) aims to enhance the effectiveness of UN Police through more consistent and harmonized approaches to the provision of public safety, police reform and support to local police services. The inclusivity of the development and consultation process has been commended by both Member States through the Special Committee on Peacekeeping Operations as well as the Security Council. To complement the overarching policy and four sets of guidelines, on police command, police operations, police capacity building and development and police administration, the Police Division, in co-operation with Member States and UN field missions, continues to develop further guidance materials in various technical/thematic areas to support the needs of UN Police components.

In the meantime, and including through the Action for Peacekeeping agenda, both the Secretariat and Member States have committed to improving peacekeeping performance through the deployment of well-trained personnel prepared in line with international standards which match operational requirements as well as support tailored, context-specific peacekeeping approaches. In order to do so, Member-states and field missions need ready access to internationally developed standardized police guidance that contributes to more effective mandate implementation, increased safety and security of peacekeepers, and improved operational performance.

In order for a policy officer to develop practical-level guidance materials in line with the higher-level SGF guidance materials and in accordance with international standards, for the guidance to be rolled out and operationalized in the field as part of SGF's system-wide policing doctrine, and for additional materials, including on improving peacekeeping performance, to be developed, funding is required as per attached budget in (g) below.

(b) Expected Outcomes, Outputs and Proposed Activities

Outcomes	Outputs	Proposed Activities
Timely operationalization of SGF guidance materials in the field following consultations with all stakeholders	Guidance materials developed as priority requirements of the field are coordinated and consulted with all stakeholders – Member States (including PCCs), field, regional and sub-regional entities.	<ul style="list-style-type: none"> • Roll out draft guidance materials for inputs of Member States, regional, sub-regional and other international organisations, and field missions. • Manage internal and external consultations for SGF guidance, approval processes, translation and dissemination • Support training development for field missions and member states on the manuals as part of the operationalization and rollout effort.
Improved adherence to new standards and operational guidelines, including on international policing mandate implementation and improving UNPOL	New guidance materials, as identified by Member States and field missions as critical gaps in police peace operations, including on international	Draft practical-level guidance materials on police-related topics identified as priorities by UN field missions. Roll out draft guidance materials for inputs of Member States, regional, sub-

<p>performance, including in line with S/RES/2436 (2018).</p>	<p>policing mandate implementation and improving UNPOL performance, are developed and rolled out to Member States and field missions.</p> <p>Guidance materials developed as priority requirements of the field are coordinated and consulted with all stakeholders – Member States (including PCCs), field, regional and sub-regional entities.</p>	<p>regional and other international organisations, and field missions. Manage internal and external consultations for SGF guidance, approval processes, translation and dissemination. Support training development for field missions and member states on the manuals as part of the operationalization and rollout effort.</p>
<p>Increased coherence of police-related guidance developed by the UN with the SGF</p>	<p>Review of existing guidance to ensure coherence to international police standards is initiated.</p>	<ul style="list-style-type: none"> • Initiate review of existing policies, guidelines and directives developed by the Police Division and other units on international policing, and provide inputs and updates as needed. • Prepare speeches, policy papers and briefing notes on SGF-related issues for briefings to Member States by the senior leadership of DPO. • Conduct outreach and sensitization to Member States, think tanks, academia, police and peacekeeping training institutes and other stakeholders

(c) Implementation Timeline

Proposed activities will be undertaken within 12 months of allocation.

(d) How does this project relate to internal and external United Nations partners?

The guidance materials developed under the SGF are applicable to UN police-related activities in peacekeeping operations, special political missions and under the auspices of the Global Focal Point mechanism in non-mission settings. DPO, DPPA and DOS are consulted through the Policy Focal Points forum, whereas OHCHR, UNDP, UNODC, UN Women, UNHCR, UNOPS and others participate through the Global Focal Point arrangement. All UN Member States as well as regional and international partners, particularly the AU and EU, are also consulted in accordance with Security Council resolutions 2167 (2014); 2185 (2014); and 2382 (2017).

(e) How gender aspects been included in the design and implementation of the project? How does it help the Department to implement their Women, Peace and Security and Gender Parity commitments?

The Police Gender Affairs Officer reviews all guidance materials developed under the SGF to ensure gender considerations has been fully mainstreamed within the document and that it supports operationalization of gender-responsive policing as per SCR 1325 (2000) and the other eight

Security Council resolutions on Women, Peace and Security. Further, all consultation and development processes of the project will maximize the participation of female police experts.

(f) Brief explanation of any risks that the implementation of the project may face and how to mitigate them, including with regards to the impact of COVID-19.

The funding of the project mitigates the inherent risk of the current gaps in guidance for the UN Police in the field and with Member States in the identified areas that continue to adversely impact the monitoring and addressing of police peacekeeping performance. Secondly, this activity cannot be undertaken by the posts funded under the Support Account as these are surge requirements as a result of the increased emphasis on performance and accountability and safety and security. Thirdly, the risk of non-acceptance/ or non-compliance of guidance by Member States and field missions will be mitigated through one of the activities of the proposed project – “Conduct outreach and sensitization to Member States, think tanks, academia, police and peacekeeping training institutes and other stakeholders”.

Regarding the impact of contingencies, including natural disasters and outbreaks of epidemics/pandemics such as Ebola, cholera and COVID-19, the Police Division would issue appropriate temporary guidelines on the administration and management of operations for police components, which would supplement existing guidance for the period of the contingencies. However, this will not adversely affect the development of the guidance by the proposed Policy Officer as activities can be undertaken through remote consultation and collaboration tools.

(g) Proposed Budget

Item	Brief Description	Total Amount
Personnel	Salary (P-4) for 12 months (\$20,249 per month x 12)	\$242,988
Travel	Assessments, mission visits, doctrine development expenses	\$14,000
Programme Support Costs (13%)		\$33,408
Total		\$290,396