

Strengthening guidance support for SSR components in peace operations (phase 2)

(a) Brief description of the project:

The Security Council has recognized the contribution that security sector reform (SSR) makes to stability and the implementation of peacekeeping mandates (S/RES/2151 (2014)). SSR has been an integral element in the mandates of the largest multidimensional peacekeeping operations and to multiple special political missions.

The Security Sector Reform Unit (SSRU) of the Office of Rule of Law and Security Institutions (OROLSI) in the Department of Peacekeeping Operations (DPKO) serves as the sole source of policy, guidance and technical advice on SSR for peacekeeping and special political missions, as well as non-mission settings when requested.

Pursuant to the Secretary-General's commitment to improving peacekeeping delivery in the "Action for Peacekeeping" (A4P) areas of work—politics, partnership, performance, protection and peacebuilding—and in recognition of SSR's key role in sustaining peace and preventing relapse into conflict, SSRU has obtained funds from the Government of Norway for phase one of this project, which will provide guidance, advice and support to MINUSCA and MINUSMA, two of our largest and most complex operations on:

1. How SSR initiatives can contribute to the political processes underway in CAR and Mali
2. The coordination and implementation of a holistic SSR approach to extending state authority in CAR; and
3. Elements to consider in developing criteria for the integration of former combatants into the security services in CAR and Mali.

SSRU is seeking funds for phase two of this project, intended to review the implementation of SSR mandates in PKO to analyse how SSR contributes to the achievement of the political priorities of multidimensional peacekeeping operations, and to draw on this analysis to develop a lessons learned study and generic guidance notes on stabilization, restoration and extension of state authority, and peace operation transitions.

(b) How the project relates to the Department's mandate:

The development of UN "strategic policies, standards and guidance" to strengthen assistance to national SSR processes was first affirmed in the Secretary General's 2008 report on SSR (A/62/659-S/2008). Following the development of the first Integrated Technical Guidance Notes (ITGNs) on SSR in 2012, Security Council resolution 2151 (S/RES/2151 (2014)) called on SSRU to "continue to develop integrated technical guidance notes [...] to promote coherent and coordinated United Nations support to SSR". The Special Committee on Peacekeeping Operations (C-34) has also encouraged the Secretariat "to update the guidance notes and to elaborate guidance on other aspects of security sector reform and underlines the importance of the implementation of the guidance notes, including the development of training modules, on the basis of lessons learned and best practices. The Special Committee requests the Security Sector Reform Unit to provide a briefing on such guidance, as well as on its activities, at its next substantive session." (A/72/19).

(c) Expected Outcomes, Outputs and Sample of Proposed Activities

Outcomes	Outputs	Proposed Activities
Quality of UN guidance to assist national SSR processes is improved	Guidance notes and lessons learned study on SSR in the context of stabilization, restoration and extension of state authority, and peace operation transitions produced	Field visits to West Africa and Central Africa (TBC)

(d) Implementation Timeline

The activities and outputs in this proposal will be delivered across a 12 month period.

(e) How does this project relate to internal and external United Nations partners?

The guidance will be developed by SSRU in consultation with internal partners in the Inter-Agency SSR Task Force (including DPKO, DPA, PBSO, and UNDP), experts in DCAF and ISSAT, and SSR components in the field. SSRU also will work closely with the African Union, ECOWAS, European Union and bilateral actors engaged in SSR in mission contexts.

(e) Gender aspects:

All SSR support to peacekeeping missions incorporates the perspectives of women, men, boys and girls. Specifically, the process of developing the guidance described in this project will entail seeking the views of men and women, and the outputs will reflect the concerns of women and men and seek to involve both men and women in implementation of the guidance. All guidance notes will build on the 2012 ITGN on Gender Responsive Security Sector Reform and reflect the relevant provisions of UN Security Council resolution 1325 (S/RES/1325).

(f) Risk mitigation:

The risks for this project include delays in acquiring the requisite information from colleagues and partners to ensure a solid, fully consulted, user-friendly products. The SSR Unit will mitigate these risks through realistic planning, assignment of clear roles and responsibilities to all colleagues and partners engaged in the project, and managerial accountability in SSRU.

(g) Proposed Budget:

Item	Brief Description	Amount
Staff-personnel	1 P-3 SSR officer (5 months)	\$82,623
Staff travel	1 field mission to West Africa (1 economy class return flight ticket \$1,500) 1 field mission to Central Africa (1 economy class return flight ticket \$1,500)	\$3,000
Staff DSA	10 days in West Africa (10 x approx. \$245=\$2,450) 10 days in Central Africa (10 x approx. \$210=\$2,100)	\$4,550

PSC (13%)		\$11,722
Total		\$101,895