

## DPKO OROLSI Justice and Corrections Service – Lessons Learned Study

### (a) Brief description of the project<sup>1</sup>

The Justice and Corrections Service (JCS), and its Brindisi-based Justice and Corrections Standing Capacity (JCSC), support field colleagues working in ten DPKO-led peacekeeping operations and DPA-led Special Political Missions (SPM) which currently have justice and/or corrections mandates.

To strengthen the effectiveness and impact of justice and corrections endeavours in missions, JCS has been conducting a series of lessons learned studies and is seeking funding support for additional forthcoming lessons learned initiatives. Studies undertaken to date by JCS have included Lessons Learned on Support for the Extension of State Authority in the area of Justice and Corrections in United Nations Peace Operations (Liberia, Mali and DRC), Lessons Learned on Support for Legal Aid in Haiti, and Lessons Learned on Combatting Impunity in DRC through MONUSCO's Prosecution Support Cells.

The lessons learned study will focus on one mandated area of engagement of justice and corrections components in United Nations peace operations and its role in preventing of further conflict and sustaining peace. It may consist of a thematic review of a key undertaking across several peace operations, for example:

- Strengthening criminal accountability for serious crimes at the national level
- Combatting corruption
- Justice and corrections contribution to the protection of civilians

It may alternatively focus on a specific initiative undertaken in one setting (e.g., The operationalization of the Special Criminal Court in the Central Africa Republic).

JCS will select one or more peace operations taking into account the importance of the initiative in question, the applicability of the study to other field missions and any requests from the host country. A lessons learned study may be particularly useful in the context of a downsizing mission, by informing transition plans and helping to consolidate the legacy of the United Nations in the rule of law sector in the host State.

### (b) Expected Outcomes, Outputs and Proposed Activities

Outcomes	Outputs	Proposed Activities
Strengthens the <b>effectiveness and impact</b> of justice and corrections support in missions	<b>Analysis</b> of the advantages and disadvantages of the initiative and its impact	<b>Literature review, desk review</b> and <b>field visits</b> undertaken to assess the: <ul style="list-style-type: none"> <li>- objectives and operationalization of the engagement</li> <li>- contribution to the mission's political objectives and mandated tasks</li> <li>- extent to which it builds the capacities of national interlocutors</li> <li>- impact on stakeholders, including local communities and civil society</li> <li>- applicability and relevance to other peace operation settings.</li> </ul>
Helps to <b>refocus mandate implementations</b> as required	<b>Recommendations</b> to improve the efficiency and effectiveness of the approach	<b>Comprehensive report</b> with consolidated recommendations
Helps to <b>consolidate the</b>	<b>Tools</b> to mitigate identified problems	<b>Present findings</b> to key national and international stakeholders

<b>legacy</b> of the United Nations in the rule of law sector		
Informs <b>transition plans</b>	<b>Lessons</b> to inform future planning and mandate implementation in other mission settings	

**(c) Implementation Timeline:** October 2018 – December 2019

If funding is secured, the proposed lessons learned study will be initiated in the third quarter of 2018. The three field visits for which funding is being requested as part of this proposal will be conducted by mid-2019.

**(d) How does this project relate to internal (DPKO and DFS) and external United Nations partners (ie. DPA, DM, etc)?**

Depending on its focus and scope, the study could also be undertaken with the additional support of JCS partners with specialized expertise, such as, UNODC, OHCHR, the International Security Sector Advisory Team (ISSAT), Clingendael, or ZIF.

The proposed study will be undertaken in consultation with Global Focal Point partners and benefit multiple audiences, including DPKO Headquarters; United Nations peace operations; United Nations agencies, funds and programmes; national authorities; and other international actors, such as the EU, OSCE and AU, involved in the rule of law sector.

**(e) How gender aspects been included in the design and implementation of the project?**

Substantive justice and corrections related gender issues will be fully incorporated into the lessons learned framework.

**(f) Brief explanation of any risks that the implementation of the project may face and how to mitigate them.**

N/A

**(g) Proposed Budget**

The following is a tentative budget estimate for the lessons learned study across three United Nations peace operations:

Item	Unit Price (USD)	Pax	Days	Total (USD)	Amount
Travel to Mission 1	7,900	2	--	15,800	
- DSA and terminal expenses	206	2	8	3,296	
Travel to Mission 2	7,900	2	--	15,800	
- DSA and terminal expenses	206	2	8	3,296	
Programme Support Costs (13%)				4,964	
<b>Total</b>				<b>43,156</b>	