

Enhancing the GFP Project Proposal

(a) Brief description of the project

Objectives:

Since 2012, the Global Focal Point for Police, Justice and Corrections Areas in the Rule of Law in Post-Conflict and other Crisis Situations (GFP) has brought together complementary capacities in efforts to improve delivery on the ground with a view to preventing the outbreak, escalation, continuation and recurrence of violent conflict. DPKO and UNDP have been entrusted, through the appointment of the Secretary-General, joint responsibility to convene UN entities in order to respond to country-level requests. Key GFP partners include OHCHR, UN Women, UNODC, and UNHCR while other United Nations agencies contribute expertise in accordance with their roles and mandates.

In 2018, an external review of the GFP taking into consideration the lessons learned and outputs, highlighted the need for a strengthened management structure of the GFP to enable it to serve as an effective joint delivery mechanism that operates across pillars. In order to maximize the efficiency and output of the GFP arrangement, resources are required to establish a dedicated GFP Core Team to carry out the following functions:

- Serve as a secretariat of the GFP arrangement, facilitating meetings of the Strategic Steering Committee, convening the meetings of the Management Team, as well as coordinate meetings with donors and Member States at the request of the Strategic Steering Committee and/or the Management Team.
- Provide technical expertise for the design of joint programmes and backup support to the implementation of GFP joint projects and activities in the field.
- Develop the normative framework, substantive policy guidance, guidelines, and processes for the GFP arrangement, including on cooperative work processes that outline various options of work and interoperability, for the approval and endorsement of the Management Team and Strategic Steering Committee.
- Develop and manage a knowledge management tool for Headquarters and the field on GFP work.
- Serve as a center of excellence and a repository of lessons learned and best practices for GFP joint work, as well as organize and provide training on GFP processes including on interoperability.
- Develop the GFP's Annual Plan.
- Monitor and evaluate the impact of the activities undertaken and provide recommendations for endorsement of the management team and Senior Steering Committee.
- Manage the disbursement of joint GFP resources.
- Develop and lead joint resource mobilization efforts for extra budgetary resources, in particular for joint programmes in the field.
- Lead outreach and strategic communications efforts in support of the GFP, including the production of fact sheets, newsletters, online content, and other advocacy materials.

- Develop partnerships with relevant UN entities, Member States, donors, multilateral and regional organizations, think tanks, and civil society organizations on issues pertaining to Police, Justice and Corrections Areas in the Rule of Law in Post-Conflict and Other Crisis Situations.
- **How the project relates to the Department's mandate.**

DPKO-OROLSI is a partner in the Global Focal Point Arrangement for Police, Justice and Corrections Areas in the Rule of Law in Post-Conflict and other Crisis Situations (GFP).

In addition to a Team Leader at the D1 level, the team will be comprised of Professional and General Service staff with capacities for: backstopping support for joint programmes in United Nations peacekeeping operations and special political missions; backstopping support for joint programmes in non-mission settings; strategic planning; project design and management; best practices and lessons learned; training; resource mobilization; funds management; and communications.

- Expected impact of the project and success factors.

The Core Team will support the GFP Senior Steering Committee, co-chaired by the Assistant Secretaries-General of DPKO and UNDP, to enable it to provide the overall strategic direction for the GFP. It also supports the Management Team in providing the substantive decision-making regarding the work of the Arrangement. The Core Team also provides backstopping support to peace operations and UNCTs in the design and implementation of work carried out within the framework of the GFP.

(b) Expected Outcomes, Outputs and Proposed Activities.

Outcomes

- GFP Senior Steering Committee enabled to provide the overall strategic direction
- Management Team supported in substantive decision-making
- Backstopping support to peace operations and UNCTs in the design and implementation of work carried out within the framework of the GFP provided

Outputs

- Develop and manage a knowledge management tool for Headquarters and the field on GFP work
- Organize and provide training on GFP processes including on interoperability
- Develop for the approval and endorsement respectively of the Management Team
- Strategic Steering Committee the GFP's Annual Plan

Activities

- Coordinate the horizontal expansion of the GFP Arrangement in the area of Security Sector Reform
- Develop the normative framework and guidelines for the work of the GFP in the field
- Provide technical expertise to the field on joint project design and good practices

- Manage the disbursement of joint GFP XB resources
- Monitor and evaluate the impact of the activities undertaken within the GFP framework and provide recommendations as necessary for the approval and endorsement of the management team and Senior Steering Committee
- Facilitate meetings of the Strategic Steering Committee, convening the meetings of the Management Team, as well as coordinate meetings with donors and Member States at the request of the Strategic Steering Committee and/or the Management Team.

(c) Implementation Timeline.

The project funds the activities of the GFP Core Team for one year. Assessment of the team's deliverables against the GFP Core Team terms of reference will be conducted at the end of the one-year period.

(d) How does this project relate to internal (DPKO and DPS) and external (i.e. DPA) partners?

The GFP Core Team does not duplicate the work conducted by the substantive capacities of DPKO and UNDP, but rather complements it to ensure the full potential of the GFP as an effective joint delivery mechanism operating across the pillars of peace and security and development.

(e) How have gender aspects been included in the design and implementation of the project?

Within its remit to monitor and evaluate projects, provide backstopping support to UN peace operations, devise strategic plans including communications-related, the GFP Core Team ensures that projects and GFP activities duly take into account gender dimensions and comply with all relevant UN policies and guidance pertaining to gender equality, responsiveness, mainstreaming and parity. Adherence to the UN Human Rights Due Diligence Policy is prioritized, when applicable, and gender-related data and perspectives are given due consideration through the process. OROLSI's well-established systematic approach to incorporate gender analysis in project design, implementation and evaluation will serve the wider-UN peace and security pillar through the expanded UN service-provider role OROLSI will assume post-UN reform in 2019.

(f) Brief explanation of any risks that the implementation of the project may face and how to mitigate them.

Over the course of the last few years, the expanded workload generated through the GFP has progressively put significant strains on the limited capacities of OROLSI/OASG, PD and JCS. A dedicated GFP Core Team alleviates the burden on other sections thus allowing them to retain focus on their respective mandates.

(g) Proposed budget

Item	Brief Description	Amount
D1 Total Annual Salary & Standard Costs (1 year)	<p>Team Leader</p> <p>Areas of responsibility: coordinate the work of the GFP Core Team</p> <p>The Core Team Leader will maintain a direct reporting line to the ASG-DPKO/OROLSI and will report jointly to the ASG-DPKO/OROLSI and ASG-UNDP/BPPS on matters related to the management of the GFP arrangement.</p>	\$320,095
2 x P4 Officers	<p>2 x \$242,995</p> <p>Areas of responsibility:</p> <ul style="list-style-type: none"> • Backstopping support for joint programmes in peacekeeping operations and special political missions; • Backstopping support for joint programmes in non-mission settings; best practices and training; • Planning, project design and management; best practices and training. 	\$485,990
2 x P3 Officers	<p>2 x \$204,795</p> <p>Fund management</p> <p>Communications</p>	\$409,590
1 x GS Staff	1 x \$126,095	\$126,095
<i>Subtotal:</i>		<i>\$1,341,770</i>
PSC (13%)		\$222,412
Total:		\$1,564,182