

**Support for the Development of Thematic Manuals under the Strategic Guidance Framework for International Policing**

**(a) Brief description of the project**

**Objective:** To complement the overarching Policy on United Nations Police in Peacekeeping Operations and Special Political Missions and four sets of guidelines (on police command, police operations, police capacity building and development and police administration) developed under the Strategic Guidance Framework for International Policing (SGF), the Police Division, in co-operation with Member States and UN field missions, aims to continuing developing further guidance materials in various technical/thematic areas to support the needs of UN Police components in priority areas and in line with a rapidly changing operating landscape.

**Why it is required:** In order for a policy officer to develop practical-level guidance materials in line with the higher-level SGF guidance materials and in accordance with international standards, for the guidance to be rolled out and operationalized in the field as part of SGF's system-wide policing doctrine, and for additional materials, including on improving peacekeeping performance, to be developed, extrabudgetary funding is required. In addition, the policy officer would support field missions and Member States with developing administrative and operational frameworks, police guidelines including SOPs, contingency plans and operational plans, especially during and following the COVID-19 pandemic period.

**Impact:** The Security Council has recognized that effective implementation of peacekeeping mandates is contingent upon, amongst others, policy, planning, and operational guidelines. The SGF helps to enhance the effectiveness of UN Police through more consistent and harmonized approaches to the provision of public safety, police reform and support to local police services. The inclusivity of the development and consultation process has been commended by both Member States through the Special Committee on Peacekeeping Operations as well as the Security Council.

**(b) Expected Outcomes, Outputs and Proposed Activities**

Outcomes	Outputs	Proposed Activities
Timely operationalization of SGF guidance materials in the field following consultations with all stakeholders	Guidance materials developed as priority requirements of the field are coordinated and consulted with all stakeholders – Member States (including PCCs), field, regional and sub-regional entities.	<ul style="list-style-type: none"> <li>• Roll out draft guidance materials for inputs of Member States, regional, sub-regional and other international organisations, and field missions.</li> <li>• Manage internal and external consultations for SGF guidance, approval processes, translation and dissemination</li> <li>• Support training development for field missions and member states on the manuals as part of the operationalization and rollout effort.</li> </ul>
Improved adherence to new standards and operational	<ul style="list-style-type: none"> <li>• New guidance materials, as identified by Member</li> </ul>	<ul style="list-style-type: none"> <li>• Draft practical-level guidance materials on</li> </ul>

<p>guidelines, including on international policing mandate implementation and improving UNPOL performance, including in line with S/RES/2436 (2018).</p>	<p>States and field missions as critical gaps in police peace operations, including on international policing mandate implementation and improving UNPOL performance, are developed and rolled out to Member States and field missions.</p> <ul style="list-style-type: none"> <li>• Guidance materials developed as priority requirements of the field are coordinated and consulted with all stakeholders – Member States (including PCCs), field, regional and sub-regional entities.</li> </ul>	<p>police-related topics identified as priorities by UN field missions.</p> <ul style="list-style-type: none"> <li>• Roll out draft guidance materials for inputs of Member States, regional, sub-regional and other international organisations, and field missions.</li> <li>• Manage internal and external consultations for SGF guidance, approval processes, translation and dissemination.</li> <li>• Support training development for field missions and member states on the manuals as part of the operationalization and rollout effort.</li> </ul>
<p>Increased coherence of police-related guidance developed by the UN with the SGF</p>	<p>Review of existing guidance to ensure coherence to international police standards is initiated.</p>	<ul style="list-style-type: none"> <li>• Initiate review of existing policies, guidelines and directives developed by the Police Division and other units on international policing, and provide inputs and updates as needed.</li> <li>• Prepare speeches, policy papers and briefing notes on SGF-related issues for briefings to Member States by the senior leadership of DPO.</li> <li>• Conduct outreach and sensitization to Member States, think tanks, academia, police and peacekeeping training institutes and other stakeholders</li> </ul>

(c) **Implementation Timeline:** An initial 12 months.

**(d) Implementation of A4P and A4P+**

Through the Action for Peacekeeping agenda, both the Secretariat and Member States have committed to improving peacekeeping performance through the deployment of well-trained

personnel prepared in line with international standards which match operational requirements as well as support tailored, context-specific peacekeeping approaches. In order to do so, Member-states and field missions need ready access to internationally developed standardized police guidance that contributes to more effective mandate implementation, increased safety and security of peacekeepers, and improved operational performance.

**(e) Gender aspects**

The Police Gender Affairs Officer reviews all guidance materials developed under the SGF to ensure gender considerations has been fully mainstreamed within the document and that it supports operationalization of gender-responsive policing as per SCR 1325 (2000) and the other eight Security Council resolutions on Women, Peace and Security. Further, all consultation and development processes of the project will maximize the participation of female police experts.

**(f) Risk mitigation, including with regards to the impact of COVID-19**

The funding of the project mitigates the inherent risk of the current gaps in guidance for the UN Police in the field and with Member States in the identified areas that continue to adversely impact the monitoring and addressing of police peacekeeping performance. Secondly, this activity cannot be undertaken by the posts funded under the Support Account as these are surge requirements as a result of the increased emphasis on performance and accountability and safety and security. Thirdly, the risk of non-acceptance/ or non-compliance of guidance by Member States and field missions will be mitigated through one of the activities of the proposed project – “Conduct outreach and sensitization to Member States, think tanks, academia, police and peacekeeping training institutes and other stakeholders”. Regarding the impact of contingencies, including natural disasters and outbreaks of epidemics/pandemics such as Ebola, cholera and COVID-19, the Police Division would issue appropriate temporary guidelines on the administration and management of operations for police components, which would supplement existing guidance for the period of the contingencies. However, this will not adversely affect the development of the guidance by the proposed Policy Officer as activities can be undertaken through remote consultation and collaboration tools.

**(g) Proposed Budget**

<b>Item</b>	<b>Brief Description</b>	<b>Total Amount</b>
Personnel	Salary (P-4) for 12 months	\$277,404
Travel	Assessments, mission visits, doctrine development expenses	\$20,000
PSC (13%)		\$38,662
		<b>Total: \$336,066</b>