OPERATIONAL FUNDING OVERVIEW
2017–18 / 2018–19

Disarmament, Demobilization and Reintegration (DDR) Section
Office of Rule of Law and Security Institutions (OROLSI)
Department of Peacekeeping Operations (DPKO)
United Nations
Over the past decade, DDR has evolved from a set of sequenced activities to a flexible programme, that applies a number of innovative tools. Operational funding proved to be critical in implementing mandated peacekeeping tasks. Today, five peacekeeping missions (MINUSCA, MINUSMA, MINUSTAH/ MINUJUSTH, MONUSCO, UNAMID) implement DDR activities. DDR components continue to develop new programmes that rely on operational funding to address emerging peacekeeping challenges.

THE JOURNEY

The following milestones contributed to the strategic use of Operational Funding for DDR programming:

- On 15 August 2005, GA resolution A/RES/59/296 established reinsertion as a fundamental aspect of the demobilization process, authorizing the use of assessed budget funding.
- In October 2016, the UNAMID DDR team received the UN 21 Award from the Secretary-General in the category of “outstanding vision” for the impact and innovation of their programme “Engaging Youth for a Better Day”.
- In September 2015, the report of the High-level Independent Panel on Peace Operations (HIPPO) acknowledged the “early and important experiences of reinsertion funding for DDR”.
- On 31 March and 15 November 2017 the SC adopted two resolutions acknowledging the successful implementation of CVR projects in MONUSCO and pre-DDR and CVR activities in MINUSCA, and mandated both missions to continue with their execution.
- On 27 April 2016, the GA and the SC adopted identical resolutions on the Review of the Peacebuilding Architecture which, inter alia, identified effective DDR programmes, including the transition from DD to R, as critical to sustaining peace.

DDR OPERATIONAL FUNDING OVERVIEW

Over the past decade, DDR has evolved from a set of sequenced activities to a flexible programme, that applies a number of innovative tools. Operational funding proved to be critical in implementing mandated peacekeeping tasks.
MINUSTAH, CVR Ravine Building

National and International Field Staff

<table>
<thead>
<tr>
<th>Organization</th>
<th>National</th>
<th>International</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNMISS</td>
<td>2</td>
<td>5</td>
<td>141</td>
</tr>
<tr>
<td>MINUSCA</td>
<td>31</td>
<td>16</td>
<td>47</td>
</tr>
<tr>
<td>MONUSCO</td>
<td>113</td>
<td>10</td>
<td>123</td>
</tr>
<tr>
<td>MINUSMA</td>
<td>13</td>
<td>19</td>
<td>32</td>
</tr>
<tr>
<td>MINUJUSTH</td>
<td>7</td>
<td>3</td>
<td>10</td>
</tr>
<tr>
<td>UNAMID</td>
<td>3</td>
<td>7</td>
<td>33</td>
</tr>
</tbody>
</table>

* The count includes Field Service (FS) and UNV (UN Volunteers) positions

Source: Mission-reported figures
### 2017/18 DDR Budget Breakdown

<table>
<thead>
<tr>
<th>Organization</th>
<th>Budget ($USD)</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>MINUSCO</td>
<td>$7,395,958</td>
<td>21.5%</td>
</tr>
<tr>
<td>UNAMID</td>
<td>$4,150,000</td>
<td>12.1%</td>
</tr>
<tr>
<td>MINUSMA</td>
<td>$12,028,000</td>
<td>34.9%</td>
</tr>
<tr>
<td>MINUJUSTH</td>
<td>$3,700,000</td>
<td>10.7%</td>
</tr>
<tr>
<td>MINUSCA, CVR Program and Vocational Training</td>
<td>$7,150,000</td>
<td>20.8%</td>
</tr>
</tbody>
</table>

**Total Budget:** $34,423,958

Source: Mission-reported figures
### DDR Budget Comparison

<table>
<thead>
<tr>
<th>Organization</th>
<th>2016/17 Budget</th>
<th>2017/18 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>MINUSCA</td>
<td>$5,750,000</td>
<td>$7,150,000</td>
</tr>
<tr>
<td>MONUSCO</td>
<td>$7,295,958</td>
<td>$12,590,000</td>
</tr>
<tr>
<td>MINUSMA</td>
<td>$12,025,000</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>MINUJUSTH</td>
<td>$3,700,000</td>
<td>$2,806,000</td>
</tr>
<tr>
<td>MINUSTAH</td>
<td>$5,000,000</td>
<td>$4,150,000</td>
</tr>
<tr>
<td>UNAMID</td>
<td>$2,865,000</td>
<td>$4,310,000</td>
</tr>
</tbody>
</table>

**Sources**

- 2016/17: A/70/712, 766, 735, 740, 730
- 2017/18: Mission-reported figures
### MINUSTAH
**Budget**
- 2016/2017: $5,000,000
- Number of beneficiaries: 188,984 including 60,939 women

**Total staff**: 30

**Partners**
- Government, UN Country Team

**Type of activities**
- Facilitating access to justice; providing alternatives to violence-based livelihoods; encouraging socio-economic recovery; protecting female survivors of violence; supporting the reintegration of at-risk youth and prison inmates.

### MINUJUSTH
**Current budget 2017/2018**
- $3,700,000

**Total staff**: 10

**Proposed budget 2018/19**
- $3,999,200

**Partners**
- National NGOs; International NGOs, Community-based Organizations and UN Country team

**Activities**
- In MINUJUSTH, CVR will facilitate the transition to the Government and UNCT. Focusing on marginalized communities, providing alternatives to violence, piloting new approaches to CVR in the areas of political affairs and human rights.

### MINUSCA
**Current budget 2017/2018**
- $7,150,000

**Total HQ staff**: 10

**Proposed budget 2018/2019**
- $6,200,000

**Number of beneficiaries 2016/2017**
- 12,008 including 2,705 women

**Total staff**: 36

**Partners**
- Government, World Bank, USA, France, Canada, CEMAC, IOM, UNOPS and FAO.

**Type of activities**
- Vocational training; labor intensive short-term employment; cash for work activities.

### MONUSCO
**Current budget 2017/2018**
- $7,395,958

**Number of beneficiaries 2016/2017**
- 68,187 including 5,302 women

**Total staff**: 129

**Partners**
- Government, World Bank

**Type of activities**
- Labour-intensive short-term employment; Vocational/ skills training; infrastructure improvement; community policing; outreach and social mobilization; psycho-social support; civic education; SGBV; gender sensitization.

### DDR Section HQ (New York)
**Total HQ staff**: 10

**2017-2018**
- DDR Budget total: $34,423,958
- Total DDR beneficiaries 2016-2017: 406,029, including 130,615 women

**Total Field Staff**: 219

### MINUSMA
**Current budget 2017/2018**
- $12,028,000

**Proposed budget 2018/2019**
- $4,480,000

**Number of beneficiaries 2016/2017**
- 10,257 including 60,376 women

**Total staff**: 32

**Partners**
- Government/ NDDRC, World Bank, IOM, UNOPS, Local NGOs.

**Type of activities**
- Labor intensive short-term employment, vocational/ skills training, support to rehabilitation of community infrastructure, agriculture and livestock projects, water and irrigation systems.

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All proposed budget figures are those proposed by the mission as of 27 March 2018.
**DDR OPERATIONAL FUNDING VS MISSION PROGRAMMATIC FUNDING 2017/18**

<table>
<thead>
<tr>
<th>Organization</th>
<th>DDR Component Budget 2017/18</th>
<th>Overall Programmatic Budget 2017/18</th>
</tr>
</thead>
<tbody>
<tr>
<td>MINUSCA</td>
<td>$7,150,000 23%</td>
<td>$13,243,958</td>
</tr>
<tr>
<td>MONUSCO</td>
<td>$7,395,958 63%</td>
<td>$13,344,200</td>
</tr>
<tr>
<td>MINUSMA</td>
<td>$12,028,000 16%</td>
<td>$14,514,600</td>
</tr>
<tr>
<td>MINUJUSTH</td>
<td>$3,700,000 55%</td>
<td>$9,083,000</td>
</tr>
<tr>
<td>UNAMID</td>
<td>$4,150,000 32%</td>
<td>$8,100,000</td>
</tr>
</tbody>
</table>

**COMPARISON OF TOTAL BENEFICIARIES AND WOMEN BENEFICIARIES IN 2016/17**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Number of male beneficiaries 2016/17</th>
<th>Number of total beneficiaries 2016/17</th>
<th>Number of women beneficiaries 2016/17</th>
</tr>
</thead>
<tbody>
<tr>
<td>MINUSCA</td>
<td>9,303</td>
<td>275,414</td>
<td>130,615</td>
</tr>
<tr>
<td>MONUSCO</td>
<td>62,885</td>
<td>128,045</td>
<td>60,376</td>
</tr>
<tr>
<td>MINUSMA</td>
<td>72,195</td>
<td>130,615</td>
<td>60,376</td>
</tr>
<tr>
<td>MINUJUSTH</td>
<td>2,986</td>
<td>12,045</td>
<td>6,032</td>
</tr>
<tr>
<td>UNAMID</td>
<td>128,045</td>
<td>60,939</td>
<td>60,939</td>
</tr>
</tbody>
</table>

Source: A/71/819, 832, 842, A/72/560, 563
Source: Mission-reported figures
OVERALL BUDGET COMPARISON

2016/2017

$4,628,407,900

DDR as a percentage of the Overall Mission Budget: 0.8%

$133,611,800

$37,604,000

Overall mission budget

$4,071,700,400

2017/2018

DDR as a percentage of the Overall Mission Budget: 0.8%

$138,656,400

$34,423,958

Overall programmatic funding budget

Sources 2016/17: A/70/712, 766, 735, 740, 730

Sources 2017/18: Mission-reported figures
### 2017/18 Personnel in Each Mission

**DDR Staff vs Mission Civilian Personnel**

<table>
<thead>
<tr>
<th>Mission</th>
<th>DDR Field Staff</th>
<th>Civilian Personnel</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNAMID</td>
<td>10</td>
<td>3,001</td>
</tr>
<tr>
<td>MINUJUSTH</td>
<td>10</td>
<td>1,151</td>
</tr>
<tr>
<td>MINUSMA</td>
<td>32</td>
<td>1,500</td>
</tr>
<tr>
<td>MINUSCA</td>
<td>36</td>
<td>1,344</td>
</tr>
<tr>
<td>MONUSCO</td>
<td>129</td>
<td>3,697</td>
</tr>
<tr>
<td>UNMISS</td>
<td>2</td>
<td>248</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>219</strong></td>
<td><strong>10,941</strong></td>
</tr>
</tbody>
</table>

Source: Mission-reported figures

DDR field staff represents 2%
OPERATIONAL FUNDING STRATEGIC PRIORITIES FOR 2018-2020

◆ Ensuring linkages with political process and creating space for peace.
◆ Promoting the development of M&E capacities, which includes conducting external evaluations of all DDR programmes.
◆ Tailoring training modules for DDR project management, building on the workshop DDRS conducted in Entebbe in September 2015.
◆ Providing further guidance on DDR/CVR operational funding in line with international standards on effective project management.

FREQUENTLY ASKED QUESTIONS (FAQ)

Who are the implementing partners?
Implementing partners can include local, national or international organizations, as well as the mission’s civilian, police and military components or UN agencies such as UNDP, FAO, UNOPS, ILO, UNWOMEN and IOM.

How does DDR operational funding differ from other programmes?
DDR operational funding is used to fund both traditional DDR processes as well as CVR projects. CVR projects comprise a vast array of community-level, non-military security interventions designed to be implemented before, during, after or instead of DDR programs.

Is there a risk of operational funding overlapping with development funding?
DDR operational funding funds reinsertion and CVR activities undertaken in UN Peacekeeping operations as short-term projects. Development and national actors engage in long-term reintegration programmes normally funded by voluntary contributions.

Who within missions is responsible for oversight?
While DDR components are responsible for managing their processes, DDR component chiefs should work closely with the DMS/CMS to ensure appropriate disbursement of funding approved by Member States in support of DDR and related programming.

Is the UNCT involved in the implementation?
In CVR programs, the seed funding provided to UNCT increases their capacity to demonstrate results and attract additional resources, thus contributing to consolidation and smooth transitioning of activities.