A4P Implementation in HQ and Field Missions*

**Advancing LASTING POLITICAL SOLUTIONS**

**Secretariat priorities:**
- Developing integrated regional strategies for the Great Lakes, Horn of Africa, Sahel and Central Asia
- Supporting field missions in the development and implementation of political agreements and strategies
- Improving reporting to the Security Council through standardized infographics and analytics
- Integrating an “A4P lens” into reporting
- Preparing proposals on sequencing and prioritization of mandates
- Developing modalities to enhance sharing of reviews
- Rolling out local conflict analysis and planning tool

**Field mission priorities:**
- Supporting implementation of peace agreements in partnership with intergovernmental organizations, UN Agencies, Funds and Programmes (AFPs) and bilateral partners
- Implementing comprehensive approaches to address the threats posed by armed groups, coupled with political engagement with national and local authorities

**Supporting effective PERFORMANCE AND ACCOUNTABILITY including through the Action Plan**

**Secretariat priorities:**
- Continue rolling out the Comprehensive Performance Assessment System (CPAS)
- Rolling out Force and Sector Commanders’ evaluations of military units
- Rolling out Formed Police Unit assessment tool
- Conducting enhanced pre-deployment visits to assess suitability of units
- Improving situational awareness, including through deploying Unite Aware platform
- Operationalizing light coordination mechanism to deconflict & share best practices of training programme
- Uniformed Capabilities Support Division (UCSD) established as one-stop-shop for T/PCCs
- Operationalizing framework for delegated authority, including through providing support to heads of mission on critical areas of management
- Improving collection of data on Status of Forces Agreement Compliance (SOFA)

**Field mission priorities:**
- Utilization of the CPAS
- Systematic investigation of incidents of performance failure
- Adopting light footprint model and operational agility
- Conducting systematic assessment of operational effectiveness of uniformed components
- Strengthening civilian leadership

**Improving the SAFETY AND SECURITY of peacekeepers**

**Secretariat priorities:**
- Implementing the Action Plan to Improve the Security of UN Peacekeepers, including through:
  - Continued implementation of the training plan, including pre-deployment and in-mission training
  - Developing a clear, comprehensive and transparent procedure on caveats
  - “Stress testing” our CASEVAC capabilities in all high-risk missions to inform CASEVAC training and exercises
  - Finalizing a Standard Operating Procedure (SOP) on prevention, investigation and prosecution of serious crimes committed against UN personnel in peace operations

**Field mission priorities:**
- Implementing tailored Action Plans to Improve the Security of UN Peacekeepers
- Promoting more robust patrols to enlarge safe and secure areas
- Adopting light footprint model and operational agility
- Working with rule of law institutions to raise awareness about crimes committed against peacekeepers
- Further improving protection of camps and observers positions

**Implementing the WOMEN, PEACE AND SECURITY agenda**

**Secretariat priorities:**
- Promoting participation of women at all stages of peace processes
- Developing methodology for gender-responsive conflict analysis
- Implementing the Gender Parity Action Plan and the Uniformed Gender Parity Strategy
- Improving further the percentage of female military observers, staff and police officers
- Developing senior women military officer pipeline strategy
- Promoting use of mixed male and female police and military units

**Field mission priorities:**
- Systemizing reporting on WPS outcomes
- Building strong networks of women mediators in areas prone to inter-ethnic and armed conflict
- Fostering gender sensitive work environments, including adequate facilities

* This is only an indicative list of UN priorities. It is not a comprehensive picture of all the UN is doing to advance A4P
Priorities by A4P thematic area, continued

**Strengthening the PROTECTION provided by peacekeeping operations**

**Secretariat priorities:**
- Integrating Protection of Civilians (POC) strategic approaches into mission actions
- Conducting context-specific in-mission training on POC in missions
- Rolling out Force Commander assessment of military units on POC
- Social media campaign to improve strategic communications and engagement in peacekeeping

**Field mission priorities:**
- Supporting capacity building of the state and developing an integrated approach to protection with the United Nations Country Team (UNCT)
- Continuously reviewing footprints to ensure a strong and proactive protection posture; enhancing zonal policing in POC sites
- Promoting more robust patrols, local dialogue efforts and improving early warning
- Improving coordination between civilian, police and military components at national and sub-national levels
- Using strategic communications to promote inter-community initiatives

**Strengthening the impact of peacekeeping on SUSTAINING PEACE**

**Secretariat priorities:**
- Implementing joint transition and resource mobilization strategies in Haiti and Darfur, incl. with UNCT
- Enhancing World Bank / peacekeeping coordination
- Global Focal Point (GFP) supporting deployments of standing capacities for police, justice and corrections in transition settings

**Field mission priorities:**
- Supporting capacity building and deployment of national institutions
- Engaging with host-country authorities and UNCT on facilitating gradual handover of responsibilities to government and local authorities

**Strengthening the CONDUCT of peacekeeping operations and personnel**

**Secretariat priorities:**
- Developing comprehensive misconduct planning and risk management tool
- Convening technical-level exchanges on good practices
- Enhance awareness-raising of SEA e-learning with Member States
- With missions, Honouring Our Values campaign in support of communities and socializing zero tolerance policy to TCCs and PCCs
- Implementing UN Environmental Strategy for UN field missions to minimize risk to personnel, communities and environments in all peacekeeping missions

**Field mission priorities:**
- Establishing more community based complaints mechanisms
- Strengthening training and sensitization of mission leadership at national and local levels
- Implementing information sharing protocol with humanitarian organizations to consolidate information sharing on conduct and discipline and sexual exploitation and abuse (SEA) issues

**Improving peacekeeping PARTNERSHIPS**

**Secretariat priorities:**
- Enhancing UN-AU political cooperation incl. via joint field visits
- Advancing UN-AU capacity-building of AU peace support operations, incl. through training on human rights compliance frameworks for TCCs
- UN-AU Knowledge and Expertise Exchange Programme (KEEP) and AU participation in Senior Administration and Resource Training (SMART)
- Expanding triangular partnership engineering training to Asia and Francophone countries and roll out triangular medical training in Africa
- Expanding partnerships between T/PCC and member states to meet equipment and training needs
- Conclude additional operational support partnership agreements with regional organizations
- Implementation of AU-UN-World Bank Disarmament Demobilization and Reintegration (DDR) capacity building programmes

**Field mission priorities:**
- Supporting capacity building and deployment of national institutions
- Engaging with host-country authorities and UNCT on facilitating gradual handover of responsibilities to government and local authorities

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