

A4P Implementation in HQ and Field Missions*



Advancing **LASTING POLITICAL SOLUTIONS**

Secretariat priorities:

- Developing integrated regional strategies for the Great Lakes, Horn of Africa, Sahel, Central Asia & Middle East
- Supporting field missions in the development and implementation of political agreements and strategies
- Improving reporting to the Security Council through standardized infographics and analytics
- Integrating an “A4P lens” into reporting
- Preparing proposals on sequencing and prioritization of mandates
- Developing modalities to enhance sharing of reviews
- Rolling out local conflict analysis and planning tool

Field mission priorities:

- Supporting implementation of peace agreements in partnership with intergovernmental organizations, UN Agencies, Funds and Programmes (AFPs) and bilateral partners
- Implementing comprehensive approaches to address the threats posed by armed groups, coupled with political engagement with national and local authorities



Supporting effective **PERFORMANCE AND ACCOUNTABILITY** including through the Action Plan

Secretariat priorities:

- Continue rolling out the Comprehensive Performance Assessment System (CPAS)
- Rolling out Force and Sector Commanders' evaluations of military units
- Rolling out Formed Police Unit assessment tool
- Conducting enhanced pre-deployment visits to assess suitability of units
- Improving situational awareness, including through deploying Unite Aware platform
- Operationalizing light coordination mechanism to deconflict & share best practices of training programme
- Uniformed Capabilities Support Division (UCSD) established as one-stop-shop for T/PCCs
- Operationalizing framework for delegated authority, including through providing support to heads of mission on critical areas of management
- Improving collection of data on Status of Forces Agreement Compliance (SOFA)

Field mission priorities:

- Utilization of the CPAS
- Systematic investigation of incidents of performance failure
- Adopting light footprint model and operational agility
- Conducting systematic assessment of operational effectiveness of uniformed components
- Strengthening civilian leadership



Improving the **SAFETY AND SECURITY** of peacekeepers

Secretariat priorities:

Implementing the Action Plan to Improve the Security of UN Peacekeepers, including through:

- Continued implementation of the training plan, including pre-deployment and in-mission training
- Developing a clear, comprehensive and transparent procedure on caveats
- “Stress testing” our CASEVAC capabilities in all high-risk missions to inform CASEVAC training and exercises
- Finalizing a Standard Operating Procedure (SOP) on prevention, investigation and prosecution of serious crimes committed against UN personnel in peace operations

Field mission priorities:

- Implementing tailored Action Plans to Improve the Security of UN Peacekeepers
- Promoting more robust patrols to enlarge safe and secure areas
- Adopting light footprint model and operational agility
- Working with rule of law institutions to raise awareness about crimes committed against peacekeepers
- Further improving protection of camps and observers positions



Implementing the **WOMEN, PEACE AND SECURITY** agenda

Secretariat priorities:

- Promoting participation of women at all stages of peace processes
- Developing methodology for gender-responsive conflict analysis
- Implementing the Gender Parity Action Plan and the Uniformed Gender Parity Strategy
- Improving further the percentage of female military observers, staff and police officers
- Developing senior women military officer pipeline strategy
- Promoting use of mixed male and female police and military units

Field mission priorities:

- Systemizing reporting on WPS outcomes
- Building strong networks of women mediators in areas prone to inter-ethnic and armed conflict
- Fostering gender sensitive work environments, including adequate facilities

** This is only an indicative list of UN priorities. It is not a comprehensive picture of all the UN is doing to advance A4P*

Priorities by A4P thematic area, continued



Strengthening the **PROTECTION** provided by peacekeeping operations

Secretariat priorities:

- Integrating Protection of Civilians (POC) strategic approaches into mission actions
- Conducting context-specific in-mission training on POC in missions
- Rolling out Force Commander assessment of military units on POC
- Social media campaign to improve strategic communications and engagement in peacekeeping

Field mission priorities:

- Supporting capacity building of the state and developing an integrated approach to protection with the United Nations Country Team (UNCT)
- Continuously reviewing footprints to ensure a strong and proactive protection posture; enhancing zonal policing in POC sites
- Promoting more robust patrols, local dialogue efforts and improving early warning
- Improving coordination between civilian, police and military components at national and national levels
- Using strategic communications to promote inter-community initiatives



Strengthening the **CONDUCT** of peacekeeping operations and personnel

Secretariat priorities:

- Developing comprehensive misconduct planning and risk management tool
- Convening technical-level exchanges on good practices
- Developing training, including awareness-raising exercises with Member States
- With missions, Honouring Our Values campaign in support of communities and socializing zero tolerance policy to TCCs and PCCs
- Implementing UN Environmental Strategy for UN field missions to minimize risk to personnel, communities and environments in all peacekeeping missions

Field mission priorities:

- Establishing more community based complaints mechanisms
- Strengthening training and sensitization of mission leadership at national and local levels
- Implementing information sharing protocol with humanitarian organizations to consolidate information sharing on conduct and discipline and sexual exploitation and abuse (SEA) issues



Strengthening the impact of peacekeeping on **SUSTAINING PEACE**

Secretariat priorities:

- Implementing joint transition and resource mobilization strategies in Haiti and Darfur, incl. with UNCT
- Enhancing World Bank / peacekeeping coordination
- Global Focal Point (GFP) supporting deployments of standing capacities for police, justice and corrections in transition settings

Field mission priorities:

- Supporting capacity building and deployment of national institutions
- Engaging with host-country authorities and UNCT on facilitating gradual handover of responsibilities to government and local authorities



Improving peacekeeping **PARTNERSHIPS**

Secretariat priorities:

- Enhancing UN-AU political cooperation incl. via joint field visits
- Advancing UN-AU capacity-building of AU peace support operations, incl. through training on human rights compliance frameworks for TCCs
- UN-AU Knowledge and Expertise Exchange Programme (KEEP) and AU participation in Senior Administration and Resource Training (SMART)
- Expanding triangular partnership engineering training to Asia and Francophone countries and roll out triangular medical training in Africa
- Expanding partnerships between T/PCC and member states to meet equipment and training needs
- Conclude additional operational support partnership agreements with regional organizations
- Implementation of AU-UN-World Bank Disarmament Demobilization and Reintegration (DDR) capacity building programmes

Field mission priorities:

- Strengthening strategic partnerships to support national political processes and security efforts
- Promoting greater integration between UN presences on the ground (peacekeeping operations and AFPs)