

Support for Development of Thematic Manuals under the Strategic Guidance Framework for International Policing

- **Brief description of the project**

The Strategic Guidance Framework for International Policing (SGF) aims to enhance the effectiveness of UN Police through more consistent and harmonized approaches in the provision of public safety, police reform and support to local police services. The overarching policy and four sets of guidelines on police command, police operations, police capacity building and development and police administration provide for the first time, standardized international policing framework. The inclusive consultative process and the work of developing the SGF has been commended by, amongst others, the Member States through the Special Committee on Peacekeeping Operations as well as the Security Council in its resolutions 2167 (2014), 2185 (2014) and 2382 (2017). The Security Council has recognized that effective implementation of peacekeeping mandates is contingent upon, amongst others, policy, planning, and operational guidelines.

One of the core principles of the review and revision of manuals and SOPs is to get all UN Police guidance standardized under the SGF principles of gender responsive, evidence-based and field-tested approach to policing that is in full conformity with all international norms and standards in crime prevention and criminal justice, and human rights and humanitarian law compliant. The proposed project will support the much-needed review and revision of the foundational documents of the SGF, and the development of police manuals in the areas identified on the basis of the survey of the UN police components.

- **Expected outcomes, outputs and proposed activities**

Outcomes	Outputs	Proposed Activities
Timely operationalization of SGF guidance materials in the field following consultations with all stakeholders	Guidance materials developed/ revised as priority requirements of the field are coordinated and consulted with all stakeholders – member states (including PCCs), field, regional and sub-regional entities	<p>Rollout draft of the new/ revised guidance materials, including policies, SOPs, guidelines, manuals, as applicable, for consultations and inputs by Member-states, regional, sub-regional, other international organizations' and field missions.</p> <p>Manage internal and external consultations for SGF guidance, approval processes, translation and dissemination</p> <p>Support training development for field missions and member states on the manuals as part of the operationalization and rollout effort</p>

<p>Improved adherence to new standards and operational guidelines, including on international policing mandate implementation and improving UNPOL performance, including in line with S/RES/2436 (2018)</p>	<p>New guidance materials, as identified by Member States and field missions as critical gaps in police peace operations, are developed and rolled-out to Member States and field missions</p>	<p>Draft practical-level manuals on police-related topics identified as priorities by UN field missions</p> <p>Rollout draft of the two guidance materials to inputs of Member-states, regional, sub-regional, other international organisations' and field missions.</p> <p>Manage internal and external consultations for SGF guidance, approval processes, translation and dissemination</p> <p>Support training development for field missions and member states on the manuals as part of the operationalization and rollout effort</p>
<p>Increased coherence of police-related guidance developed by the UN under the SGF</p>	<p>Review/ revision of existing guidance to ensure coherence to international police standards</p>	<p>Review/ revision of existing policies, guidelines, SOPs and directives developed by the Police Division and other units on international policing, and provide inputs and updates as needed</p> <p>Prepare speeches, policy papers and briefing notes on SGF-related issues for briefings to Member States by the senior leadership of DPO</p> <p>Conduct outreach and sensitization to Member States, think tanks, academia, police and peacekeeping training institutes and other stakeholders</p>

○ **Implementation timeline**

One year, to be continued on a second year.

● **Explain how the project will further the implementation of the A4P+ priorities.**

Through the Action for Peacekeeping (A4P and A4P+) agenda, both the Secretariat and Member States have committed to more effective mandate implementation and improved operational performance through the deployment of well-trained personnel prepared in line with international standards which match operational requirements as well as support tailored, context-specific peacekeeping approaches. In order to do so, Member-states and field missions need ready access to internationally developed and accepted standardised police guidance and as such, have asked for the completion of remaining SGF-related manuals and training materials.

- **How have gender aspects been included in the design and implementation of the project? How does it help the Department to implement their women, peace and security and gender parity commitments?**

The Police Gender Affairs Officer reviews all guidance materials developed under the SGF to ensure gender considerations has been fully mainstreamed within the document and that it supports operationalization of gender-responsive policing as per SCR 1325 (2000) and the other eight Security Council resolutions on Women, Peace and Security. Further, all consultation and development processes of the project will maximize the participation of female police experts.

- **Brief explanation of any risks that the implementation of the project may face and how to mitigate them.**

The continued funding of the project mitigates the inherent risk of the current gaps in guidance for the UN Police in the field and with Member States in the identified areas that continue to adversely impact the monitoring and addressing of police peacekeeping performance. Secondly, this activity cannot be undertaken by the posts funded under the Support Account as these are surge requirements as a result of the increased emphasis on performance and accountability and safety and security. Thirdly, the risk of non-acceptance/ or non-compliance of guidance by Member States and field missions will be mitigated through one of the activities of the proposed project – “Conduct outreach and sensitization to Member States, think tanks, academia, police and peacekeeping training institutes and other stakeholders”.

- **Proposed budget**

Item	Brief Description	Total Amount
Personnel	Salary for 1xP4	\$256,425.00
Consultant	Consultancy related expenses for the development/ to support the development of the SGF mobile app	\$20,000.00
Travel and DSA	Policy rollout through two workshops: one in Entebbe and one in location TBC for rollout of the new / revised SGF Guidance (travel and DSA up to 25 persons per workshop: Entebbe for Missions (\$70K) and TBC for Member States (\$80K))	\$130,000.00
Operational expenses	Training materials	\$5,000.00
Programme Support Costs (13%)		\$53,485.25
Total:		\$464,910.25